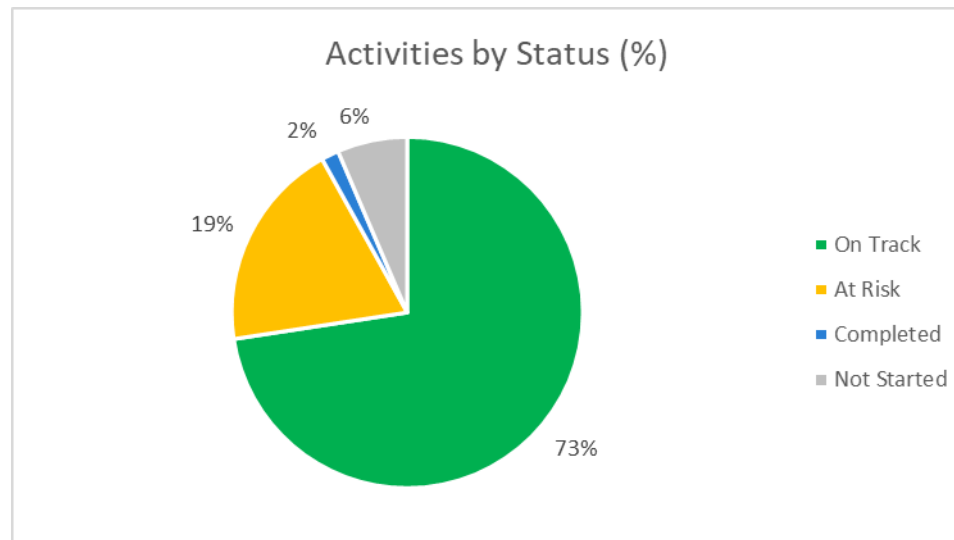


1. Communities OSC Progress on the Integrated Delivery Plan Quarter 2

1.1 Key Insights for Quarter 2 2022/23

Of the 214 remaining actions within the Integrated Delivery Plan, 62 are attributable to the Communities OSC. Due to inflationary pressures the number of activities reporting At Risk this Quarter has risen by 9% to 19%. 73% of activities remain on track to achieve their objectives within the set timeframes, with 2% Complete and 6% yet to start.



The following activities are now complete.

- *Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including Working with Sustainability West Midlands to deliver a programme of awareness raising webinars for Warwickshire businesses. **Six Net Zero Webinars** were delivered to local small business in partnership with Warwick District Council concluding in May 2022. Each session focused on a different topic e.g. active travel, waste, energy and included speakers from Council service areas and industry. Feedback from attendees has been overall positive. Signposted grant support available for small business offered by the Coventry and Warwickshire green business programme. Two webinars fed into KBM around the number of businesses supported for the Business & Economy team.*

1.2 Create vibrant places with safe and inclusive communities

Activity	Status	Narrative
Continue to deliver the Transforming Nuneaton regeneration programme - Finalising plans to redevelop Vicarage Street with planning permission secured and contractor appointed.	At Risk	<p>Vicarage Street Development Site: the outline planning for the residential scheme and new Library & Business Centre was submitted in Sept 2022, outcome due Dec 2022. Relocation of Royal Mail and Wilkos continues to progress towards resolution.</p> <p>Transforming Nuneaton Highway Schemes: The 3 highway schemes are now in detailed design, the Abbey Green cycle scheme is in planning (October committee), land acquisitions in negotiations with Compulsory Purchase Order preparation work in progress if needed. For both the residential scheme and transport works, cost pressures through inflation and supply chain issues are generating some risks to delivery due to budget constraints. Works to seek to mitigate these impacts are currently underway</p> <p>Abbey Street Scheme: construction of new hotel started at the end of July 2022, planning submitted for a new digital skills hub (college) and discussions with cinema and leisure operators are progressing positively</p>
Continue to deliver the Transforming Nuneaton regeneration programme - Implementing highway improvement schemes with the first scheme on site during 2022/23.	At Risk	<p>Programme of projects is running generally to schedule, however the first scheme is now expected to start on site in Quarter 1 2023/34 as a result of some additional time required during the planning process. It should be noted that the projects are all also being reviewed in light of inflationary costs to ensure that money is spent effectively.</p>
Work with partners to prevent violence, serious & organized crime, modern slavery & human trafficking, reducing reoffending, exploitation and rural crime to to meet the outcomes set by the relevant strategies and delivery plans as approved by the Safer Warwickshire Partnership Board. https://safeinwarwickshire.com/	At Risk	<p>Serious violence connected to organised crime remains the top priority for all of the Community Safety Partnership across the county. Violence with injury and violence with injury with a domestic violence flag have increased by 9.3% and 10.5% in 2022/23 compared to the same period in 2021/22. Whilst knife related violence</p>

<p>Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - Deliver new firefighter training sites to upgrade our facilities. review of fire station facilities.</p>		<p>incidents remains low (136 offences in 2022/23 YTD) this equates to a 32% increase compared to the same period in 2021/2. The Safer Warwickshire Partnership Board has approved a Serious Violence Prevention Strategy which has also been endorsed by the Health and Wellbeing Board. The strategy sets out a series of measures that will prevent the casues a serious violence and reduce the risk of criminal exploitation connected to the illegal economy. Whilst there have been rises in ascquisitive crimes such as robbery, residential burglary, these should be considered against the significantly lower levels that were experienced during the covid lockdown periods. It is recommended that these are reviewed in 2023/4, which a focus on the impact of the economic challenges in both acquisitive crime and cyber crime. recorded incidents of anti social behaviour by the Police are all down with environmental Anti Social Behaviour down by 30% compared to the previous 12 month period.</p>
	At Risk	<p>An assessment is being made of properties occupied by WFRS to ensure that they are fit for purpose. Progress is also being made to look for and receive planning permission for the Minerva Breathing Apparatus training facilities to meet our statutory duties.</p>

1.3 Deliver major infrastructure, digital connectivity and improved transport options

Activity	Status	Narrative
<p>Deliver priority Road schemes that will make it easier to travel around the County including opening up the existing Bermuda Bridge over the A444 to two-way traffic delivering additional highway capacity and improved connectivity between West Nuneaton and Griff Roundabout.</p>	At Risk	<p>Whilst progress is being made in delivering the works there have been delays to the programme and costs have increased for a number of reasons including inflation. There is now significant pressure on the allocated budget. However, a number of issues previously blocking progress are being unlocked and the indicative Benefit Cost Ratio shows the scheme still</p>

<p>Deliver priority Road schemes that will make it easier to travel around the County including improvements to the Europa Way corridor in Leamington Spa / Warwick to improve connectivity to the M40, reduce congestion and support local development.</p>		<p>provides high value for money based on the latest forecast outturn.</p>
	At Risk	<p>The Europa Way programme of works includes a series of Warwickshire County Council and developer led highway improvement schemes. The progress and delivery of all of these projects are being closely coordinated to minimise impact on the travelling public during construction noting that this extends to projects across the Warwick and Leamington area. The Warwickshire County Council scheme to improve capacity and pedestrian/cycling facilities at the Myton Road/Princes Drive and Queensway/Europa Way roundabouts is expected to start on site in the following financial year. The Warwickshire County Council scheme which follows to complete the dualling of Europa Way is currently under review because of the location of the overhead power pylon.</p>

1.4 Promote inclusive, sustainable economic growth, successful business, good quality jobs and future skills

Activity	Status	Narrative
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of businesses supported	At Risk	The Local Communities and Enterprise pillar of the Warwickshire Recovery and Investment Fund is on track. However, the pipeline for the larger Business Investment Growth pillar has slowed due in part to the general uncertainty in the economy. The annual review of the BIG pillar is due later this quarter.
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the level of private sector investment levered	At Risk	The Local Communities and Enterprise pillar of the Warwickshire Recovery and Investment Fund is on track. However, the pipeline for the larger Business Investment Growth pillar has slowed due in part to the general uncertainty in the economy. The annual review of the BIG pillar is due later this quarter.

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of jobs safeguarded	At Risk	The Local Communities and Enterprise pillar of the Warwickshire Recovery and Investment Fund is on track. However, the pipeline for the larger Business Investment Growth pillar has slowed due in part to the general uncertainty in the economy. The annual review of the BIG pillar is due later this quarter.
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the number of new jobs created	At Risk	The Local Communities and Enterprise pillar of the Warwickshire Recovery and Investment Fund is on track. However, the pipeline for the larger Business Investment Growth pillar has slowed due in part to the general uncertainty in the economy. The annual review of the BIG pillar is due later this quarter.
Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and review the impact of the loans on the GVA increase	At Risk	The Local Communities and Enterprise pillar of the Warwickshire Recovery and Investment Fund is on track. However, the pipeline for the larger Business Investment Growth pillar has slowed due in part to the general uncertainty in the economy. The annual review of the BIG pillar is due later this quarter.
Promote Warwickshire and secure inward investment by developing and delivering Sector Growth Plans for our key priority sectors; automotive, advanced engineering & manufacturing, digital creative and tourism	At Risk	At risk due to alignment with the Warwickshire Economic Strategy that is currently in development and Tourism Sector growth plan as we would like to align them where possible.
Work with our world class universities on research and development (R&D) to power growth and innovation including working with partners to develop and commission a future programme to support R&D and innovation with a focus on commercialising research and encouraging collaboration between Small & Medium Enterprises (SMEs) and research institutions.	Not Started	Work will flow from activities shaping the local UK Shared Prosperity Fund investment plans being led by the district and borough councils, and a review of future business support in Warwickshire is to be undertaken in the second half of 2022-23
Develop, commission, manage and (where	Not Started	The My World of Work programme is due to begin in

appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include through the “My World of Work” programme, support consistent and high-quality careers provision through showcasing future careers opportunities and informing young people about the range of careers pathways available to raise aspirations and support positive transition from education into employment.		Spring 2023- delivery is likely to run throughout 2023 into 2024.
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1.5 Tackle climate change, promote biodiversity and deliver on our commitment to Net Zero

Activity	Status	Narrative
Progress with plans on sustainable transport to include developing a strategy and action plan to move our Council fleet to sustainable energy.	Not Started	This work has not commenced as yet for Warwickshire County Council fleet. We have been working with our contracting partners to investigate the use of Electric Vehicle's for their fleet involved in providing services to Warwickshire County Council. Also looking to use a graduate to complete a fleet audit for all of Communities
Increase our approach to Natural Capital by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to plant 10 hectares of woodland in the first year (2022/23)	At Risk	The first round of recruitment to a Natural Capital Team within Ecology, Historic Environment and Landscape Service is about to close. This team is to find woodland sites, apply for grants and organise tree planting. Forestry Commission grant to support additional posts over 2.5 years remains unawarded. Therefore 10 hectare target may be missed for March 2023.
Continue to take action to promote recycling: Review and refresh the joint waste strategy and action plan for Warwickshire with our partners	Not Started	The County and District and Borough Councils are working well through the Warwickshire Waste Partnership. Service and performance improvements continue to be made wherever possible. The local municipal Waste Management Strategy is due for

review and clarity on Government's new resources and the waste strategy is awaited to allow this work to start in earnest.

1.6 The following Activities are On Track

Activity

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities - **Identify and invest in revitalising those town centres which are a priority based on our approach to Levelling-Up with priority actions determined.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites. Implement a rolling programme of road safety improvements to address the top accident cluster sites in the County. This will include pedestrian schemes, speed camera pilots, casualty reduction roundabout schemes and road safety education initiatives. <https://www.warwickshire.gov.uk/roadsafety>

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Develop our Prevention and Protection strategy action plans and implement a new risk-based inspection programme.**

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Improve the understanding of Equality, Diversity and Inclusion across our Warwickshire Fire & Rescue Service including undertaking a cultural audit, staff engagement, training and a review of fire station facilities.**

Deliver our Warwickshire Fire & Rescue Service (WFRS) 2-year improvement plan - **Achieve a positive reinspection outcome by Her Majesty's Inspectorate of Constabulary and Fire & Rescue Services (HMICFRS).**

Deliver a refreshed Local Transport Plan (LTP4) for Warwickshire that sets out the priority areas for the County's transport policies and strategies around the themes of Wellbeing, Environment, Place and Economy. <https://ask.warwickshire.gov.uk/insights-service/ltip-themes/>

Implement 6 new planned Cycle schemes (subject to planning and land consents) across Warwickshire, with construction either completed or underway, to support an improved network of cycle and pedestrian facilities and promote sustainable travel choices. Deliver priority Road schemes that will make it easier to travel around the County including **a new signalised gyratory at the Stoneleigh junction on the A46.**

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 85% of premises are gigabit connected

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 100% of areas have 4G coverage (including rural locations)

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 60% of urban areas have 5G coverage

Work with our partners to encourage the expansion of 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025 - 99% of areas have access to Broadband superfast

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the amount of land and development enabled**

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **pre-start support for new business ideas**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth **including start-up support for new businesses**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **support for businesses looking to access finance**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **support for tech-based and other innovation-led businesses**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including a dedicated programme to support the recovery and future growth of the tourism and leisure sector**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including a comprehensive programme of business loans and grants**.

Building on our pandemic recovery work, continue to implement a business support programme to address specific barriers to business growth including **specialist sector support including support and brokerage on skills, apprenticeships and recruitment**.

Work with partners to secure funding from the UK Shared Prosperity Fund and other Government programmes for Warwickshire for business support and employment & skills programmes.

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy **including supporting Coventry City Council and Coventry University with the delivery of the Coventry and Warwickshire Green Business Programme to maximise take-up of the support by Warwickshire businesses.**

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including **Working with partners to develop and commission a future programme to support Warwickshire businesses with the transition towards a net zero economy and the growth of the low carbon sector in Warwickshire.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with Coventry City Council and Coventry University to deliver the Coventry and Warwickshire Innovation Programme.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with the University of Warwick Science Park to deliver the “Business Ready” programme.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **delivering our Fair Chance Employers and Supported Employment programme to support Warwickshire employers to break down the barriers to sustainable employment and consider employing those further from the job market.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **providing a digital marketplace for career opportunities in Warwickshire to be showcased in an accessible way which will provide opportunity for over 10,000 15-25 year olds, help businesses market their careers and provide schools with career resources.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **offering the Warwickshire Apprenticeships Support programme to employers to increase the take up of Apprenticeships across the County by sharing Apprenticeship Levy funds with external businesses.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **work with local businesses, partners and stakeholders to refresh the Council's Careers Strategy, addressing the post-pandemic recruitment challenges and identifying the future skills agenda to ensure Warwickshire residents are able to access careers and learning which deliver sustainable employment and meet the future demands of the Warwickshire economy.**

Attract tourism and maximise the benefits of Warwickshire's magnificent heritage, culture and visitor economy to include **a focus on working with partners to create a Tourism Sector Growth Plan for Warwickshire to inform our future programme of work to support the sector.**

Work collaboratively with the organisers of the Commonwealth Games to deliver a successful Games by supporting the key sporting events taking place in Warwickshire. Showcase Warwickshire and enable opportunities for economic benefit, public engagement and skills development arising from a major sporting event.

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **developing the Leamington Transformation Framework, alongside Warwick District Council and Leamington Town Council, specifically looking at place making and accessibility in the town centre.**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **delivery of the Transforming Nuneaton programme, specifically Abbey Green Cycle Route and a new public realm and wayfinding project.**

Progress with plans on sustainable transport to include **exploring opportunities with partner organisations to introduce more sustainable public transport options.**

Progress with plans on sustainable transport to include **engaging with the Government's strategy for Electric Vehicle (EV) Charging and seek funding through government schemes for EV developments.**

Progress with plans on sustainable transport to include **implementing a pilot to assess the suitability of delivering on street, residential EV charge points using existing street lighting connections with up to 9 points to be delivered as part of a trial in 2022/23**

Progress with plans on sustainable transport to include **investigating the development and implementation of rural charging hubs in Warwickshire.**

Progress with plans on sustainable transport to include **working closely with District and Borough authorities to aid further delivery of charge points in off-street carparks.**

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to plant 2,000 standard hedgerow trees (or small copses) on Council land by March 2023. (Subject to the award of a Local Authority Treescape Fund (LATF) bid)

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with

a target to plant an accumulated 30 hectares of woodland by March 2024.

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to explore the creation of a tree nursery on Council land to ensure the supply of trees in future years.

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to maximise our contribution to the Queen's Green Canopy (part of the Platinum Jubilee initiatives).

Increase our approach to **Natural Capital** by using the biodiversity net gain initiative to increase our rural tree planting scheme with a target to Implement a woodland tree strategy for Warwickshire with our partners.

Continue to take action to promote recycling: **Deliver an annual campaign of communications and activities to encourage further waste reduction and recycling across the county.**

Continue to take action to promote recycling: **Work with Warwick District Council and Stratford District Council to introduce a new kerbside recycling scheme including food waste.**

Maximise the potential that our Country Parks can provide in terms of green spaces, biodiversity, health and wellbeing, outdoor education; and develop plans for improved commercial opportunities within our Parks with proposals to be considered by Cabinet by Autumn 2022.

Deliver a programme of technology upgrades for Warwickshire Fire and Rescue Service to support operational performance and national compliance with standards including updating our operational management & risk management system for recording for fire risks and hazards in buildings and our mobile data terminals on fire appliances.

Implement a new Trading Standards IT system to support our Trading Standards team to continue to address issues of community safety and protection.

Deliver a refreshed Local Transport Plan (LTP4) for Warwickshire that sets out the priority areas for the County's transport policies and strategies around the themes of Wellbeing, Environment, Place and Economy. <https://ask.warwickshire.gov.uk/insights-service/ltp-themes/>